

Health Policy and Management Fall 2019 Application Handbook

#MindsWanted

At the UC Berkeley School of Public Health, we're on the hunt for certain kinds of minds. Unrestrained and unconventional minds, curious minds. Minds self-directed enough to thrive in our unique campus culture. Undergrad, masters, and doctoral minds with an open-source spirit. Minds always exploring, seeking the radical collaborations needed to master the complex public health problems we face in California and the world.





We are pleased that you are exploring graduate studies at the University of California, Berkeley School of Public Health! We hope this applicant handbook is a useful resource and look forward to connecting with you along your health policy & management journey.

WHY BERKELEY SCHOOL OF PUBLIC HEALTH?

OUR LOCAL PRESENCE adjacent to Silicon Valley and national centers of innovation puts us at the epicenter of advances in biotechnology, digital health, and big data. The Bay Area is also at the forefront of innovations in integrated health delivery, healthy communities, and health policies or health coverage.

OUR GEOGRAPHY in the largest, fastest growing, and most diverse state in the United States, on the Pacific Rim, and sharing a border with Mexico (with whom we share many demographic and epidemiological characteristics) provides a strong platform from which to strengthen our work locally and globally, and from which to expand to include the economic powerhouses across the Pacific.

OUR BROADER BERKELEY CAMPUS AND THE UC SYSTEM allow access to leading-edge collaborators in key disciplines including engineering, computer science, social sciences, public policy, journalism, international development, business, law, and beyond. As part of the UC system we have access to unequalled capacity and networks; specifically our close partnership with UCSF joins us with a world-class medical campus.

MORE THAN 70 YEARS as one of the nation's preeminent academic institutions in the field of public health, on a campus with a legacy and commitment to social justice, provides a unique position to lead change. We are highly regarded for the quality of our faculty and students and have a reputation for excellence in education, research, and community engagement. Our graduates are transformational health leaders across all health sectors, with a legacy of impact and innovation locally, nationally, and globally.

DISRUPTIVE EDUCATION

We will prepare future public health leaders, on campus and virtually, with the knowledge and skills necessary to adapt in a rapidly changing world. We will employ innovative and hands-on approaches to education inside and outside the classroom and work closely with alumni, partners, and employers to ensure students are gaining the skills they need to succeed in the communities, companies, and other organizations they work in.

DISRUPTIVE RESEARCH

We will fundamentally change approaches to increasingly complex health threats and opportunities of tomorrow by fostering innovative *disruptive research* in key areas. This requires radical collaboration between diverse disciplines and institutions as well as between basic research, translational research, implementation research, education, and action.

DISRUPTIVE COMMUNITY

We will deeply engage with communities working to disrupt systemic health threats and inequities, partnering with them on the path to healthy populations. Collective School of Public Health engagement with selected communities in the Bay Area and beyond will sharpen research, enhance students' educational experience, and have a transformative impact on population health.

WHY HEALTH POLICY AND MANAGEMENT? WHY APPLY NOW?

- ❖ YOU are already called to **make a difference in HPM**
- ❖ YOU are passionate about **innovation and improving** health and healthcare
- ❖ YOU have had exposure to the challenges and opportunities that exist and are ready to **further invest in yourself** so that you can be a meaningful part of a change process
- ❖ YOU seek an **interdisciplinary community** of students, faculty and alumni who will engage and support you

Be inspired by brilliant faculty and exceptional peers to improve health and health care.

Health care is a vibrant, fast-paced field that's continually evolving. As a graduate student at Berkeley, you'll gain the knowledge, skills, and partners you need to become a high-impact contributor at a health care employer of your choice. HPM at Berkeley offers experiences in and out of the classroom that challenge convention and help you grow as a health care leader.

For more detail on who might be your peers, see the bios of current HPM students in the Appendix

What you'll learn at Berkeley HPM

We offer a range of master's programs, **including the new online MPH in HPM**, that allow you to align your graduate studies in health policy and management with how you want to contribute to the professional field. During your time at Berkeley, you will:

- Complete core courses in health policy, economics, finance, management, and strategy.
- Experience health policy and management **in action** through both a field placement and by developing and executing a Capstone project—typically a strategic initiative/business plan or a policy analysis/evaluation, often in partnership with a client organization.
- Engage with employers, alumni and industry experts to see health policy and management from the lens of those on the front lines and in the executive suite
- Take electives within HPM, across the other core areas of public health, and/or choose to follow your passion by **exploring offerings from our partner schools** and programs across the Berkeley campus: Haas School of Business, Goldman School of Public Policy, School of Information, Berkeley Law, Social Welfare, City and Regional Planning and many others.

Where you'll go

Our HPM graduates are valued by domestic and global employers for their **leadership skills, self-reliance, and their commitment to improving health and health care**. As a Berkeley HPM grad, you can:

- Become a key player in a major health care organization, locally or globally
- Join a health care-focused management consulting firm or an internal consulting group or innovation center at a large integrated medical delivery system and solve strategic and operational challenges
- Advise a major biotech or medical device manufacturer on strategic planning or market access
- Blend technology and management knowledge to create innovative mobile health care solutions
- Create performance and quality improvement strategies for safety net providers

Where Do HPM Grads Go???



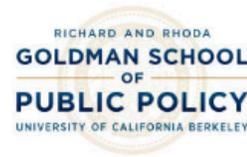
For more detail, see the rosters of our HPM internship placements in the Appendix

Our HPM advantages: High-touch advising, well-connected faculty, and case-based learning

- You'll have a unique student experience because of our:
 - high-touch advising model,
 - mature and diverse student base,
 - open, flexible educational model, and
 - our interdisciplinary approach to health and health care on campus.
- We support you as you explore **all of what the Berkeley campus offers** in healthcare and other aligned areas:

On-campus partnerships

Some of our key HPM collaborators are other UC Berkeley schools and programs. We share concurrent degree programs, as well as conduct joint research and promote health-care-related classes and experiences.



- You'll learn from a **preeminent faculty team** dedicated to giving you access to both research-focused experts and professional faculty who offer exposure to applied HPM concepts. Together they team to provide you with critical knowledge in the key disciplines, advise you about how to engage for success with different stakeholders, and offer you their connections to alumni, academic, and professional communities.

Challenging convention and doing their part to develop diverse leaders who transform the health of our communities

At Berkeley, you'll learn from leaders in their field who will help you develop your own HPM expertise and leadership skills. Here we highlight just a few of them and the impact they are having both locally and globally.

Affordability & Innovation/Health Economics



James Robinson, PhD, MPH is a senior member of the HPM faculty and the current division chair. He holds the Leonard Schaeffer Chair in Health Economics and is the director of the Berkeley Center for Health Technology. He teaches health economics and technology policy and focuses his research on coverage and adoption for biotech and medical device, reference pricing, and consumer-driven health care. Current projects on drug pricing are bring funding by the Arnold Foundation and the Commonwealth Fund. Dr. Robinson served as editor-in-chief of *Health Affairs* in 2007-2008 and in March 2015 published a well-received book, *Purchasing Medical Innovation*, on the dynamics between health systems and medical device manufacturers in the United States.

Health Care Quality and Process Improvement



Anna Roth, MSN, MPH is a professional lecturer for HPM. She is a known leader in the public health community who currently serves as Director of the Contra Costa County's Health Services Department. Prior to that role, she was the CEO of Contra Costa Regional Medical Center and Health Centers. She teaches a popular HPM course in health care quality. Students benefit from her real-world perspective and dedication to translating what the experience of the safety net looks like and how she and her team are transforming the system.

Patient-Centered Outcomes of Care



Hector Rodriguez, PhD, MPH, professor in Health Policy & Management and chair of the Health Policy PhD program, is also a co-investigator for a Patient-Centered Outcomes Research Institute (PCORI)-funded project on The Comparative Impact of Patient Activation and Engagement on Improving Patient-Centered Outcomes of Care in Accountable Care Organizations. He is also associate director of the Center for Healthcare Organizational Innovation and Research (CHOIR). He has served as a management consultant to The Permanente Medical Group, where he worked with leaders and clinicians to implement major primary care practice redesigns and evaluate their impact on patient care.

For more detail, see the profiles of HPM faculty in the Appendix

- You'll benefit from our innovative approach to professional development—such as the strong presence in the HPM curriculum for **case-based and service-based learning experiences**, networking opportunities, and career management services—all to ensure you stay connected to UC Berkeley, to each other, and to the outside world.

Health care industry partnerships

We have deep relationships with a [rich landscape of health care employers](#) in the Bay Area, including Kaiser Permanente, San Francisco General Hospital, San Francisco Department of Public Health, Deloitte Consulting, Castlight Health, Genentech, and many others.



New models for extended internships

We recently developed the Berkeley Center for Health Technology (BCHT)-Genentech Flex Intern Program. This innovative, year-long internship allows HPM graduate students to gain deeper experience in biotech by working on longer, more robust projects. Students transition between part-time and full-time internships over the year, blending the internship work with academic courses on campus.



Local health care organizations offer students engaging capstone projects

Graduating HPM students have partnered with the following organizations to complete their HPM MPH Comprehensive Exam/Capstone Projects: Blue Shield of California, Ginger.io, San Francisco General Hospital, OLE Health, Brown and Toland Physicians, Alameda Health System, HealthCare Partners, and UCSF Medical Center.



Core HPM Classes

We believe that a **foundation in both policy and management is necessary** to effect meaningful change, but if you want to specialize in one or the other of these areas, we support that through academic advising about electives, our concurrent degree options, and through robust professional advising for internships and career positions

The HPM core curriculum includes classes such as:

- Foundations of HPM/Healthcare in the 21st Century
- Strategic Management and the Health Sector
- Organizational Behavior and Management in Health Care
- Health Care Finance
- Health Policy
- Health Economics
- Health Care Quality

Overview of the HPM Offerings

We offer a range of master's programs to allow you to align your graduate studies in health policy and management with how you want to contribute to the professional field

- ❖ 2 Year MPH in HPM (**requires at least 2 years of full-time work experience after undergraduate degree**)
- ❖ 11 Month MPH (for doctoral-level clinical students and graduates – MD, DDS, PharmD)
- ❖ MBA MPH – Concurrent degree program with the Haas School of Business (**median number of years of post-undergraduate work experience is 5 years**)
- ❖ MPP MPH - Concurrent degree program with the Goldman School of Public Policy

There are also options to do a dual degree with other campus departments such as Social Welfare (MSW MPH), City and Regional Planning (MCP MPH) and Journalism (MJ MPH)

- ❖ We also now offer the **Berkeley Online MPH**, where you can choose a specific concentration in HPM or be in the Interdisciplinary Online MPH and take HPM courses. The Online MPH program allows you to earn a Berkeley MPH degree, **while working full-time**.

Detail on each of the **5 core master's tracks** and profiles of students in each track in HPM follows....

Student Profiles



Perrie Briskin- MBA/MPH 2020 My passion is advancing universal health coverage in the United States. I believe deeply in health equity and removing barriers to care, especially for vulnerable populations. I knew that UC Berkeley's commitment to **meaningful work and social justice** would be the best environment for me to achieve my personal and professional goals. Every single day, I have the privilege of learning from some of **the world's great thought leaders in public health, innovation, and business**. I get to do this in a classroom of like-minded colleagues, each with their own unique, passionate vision for how to change the world. My goal is to be the bridge between public and private U.S. institutions on the road to universal health coverage.



Zachary Mar – 2-year MPH 2019 I chose UC Berkeley because I'm a Bay Area native and my colleagues in healthcare administration highly recommended the MPH program. **I value tremendously the intelligent and empathetic people I meet** and appreciate the developmental and professional opportunities. As a VP of Academics for the Haas Healthcare Association, I led a healthcare speaker series for graduate students and as a board member for the Public Health Student Collaborative for Impact Leadership, I facilitate professional development opportunities for MPH students. I've participated in multiple case competitions and have been fortunate to be in a 9-month access and pricing strategy internship at Genentech (made possible by a longstanding partnership with the Berkeley Center for Health Technology). I'm passionate about improving **access for all patients to medical and technological healthcare innovations**.



Caterina Liu- 11 month MPH 2019 I'm currently a Resident in Internal Medicine and Preventative Medicine (IM/PM) at Kaiser Permanente San Francisco and UCSF, and joined the program partly for the opportunity to study at UC Berkeley. I chose the HPM track because of the opportunities to gain the **knowledge and skills to become an effective leader** who can improve access and quality of care. I appreciate the opportunity to learn from expert faculty on a broad range of healthcare topics. I currently serve as a graduate student researcher at the Petris Center, a health economics research center that focuses on empirical research on important health policy topics. I plan on pursuing a career in hospital medicine and health system administration, and **plan to implement what I've learned through the MPH to make system-level changes to improve our healthcare system**.



Jose Jimenez- 2-year MPH 2019 My passions lie in serving underserved populations that lack access to affordable, quality health care. I chose to attend UC Berkeley because of its strong reputation in public health, its strong presence in the Bay Area and its emphasis on addressing health through a social justice framework. The school has so many **networks and resources to connect students to their personal interest**. UC Berkeley's emphasis on diversity was also key to my decision, as exemplified through the DREAM Office. **Professors within the SPH view students as their peers, engage with them in class and discussion, and are very willing to meet with students out of the classroom for professional development**. My long-term goals are to work in a safety-net system or county department of public health or health services focused on programs that address social, environmental and economic factors in health.

2 Year MPH in HPM

The two-year MPH HPM program curriculum is based on our faculty's philosophy that a strong working knowledge of both management and policy are necessary to be an effective health care leader. We also highly emphasize professional development via the full-time summer internship and other vehicles to hone key leadership and emotional intelligence skills and engage with the community.

Our two-year program offers frequent opportunities to engage in applied learning activities to gain core skills such as financial analysis, policy decision-making, and environmental scan, as well as to engage in both leadership and team-based approaches to problem-solving and innovation. **Electives can be from HPM, other areas of SPH or elsewhere on the Berkeley campus** (Haas, LAW, GSPP, etc)

Unit requirements: Two-Year MPH students are required to complete a minimum of **48 units of coursework** over four academic semesters and one summer. The minimum unit enrollment per academic semester is 12 units.

School-wide MPH Requirements (14 units)

PH 142	Introduction to Probability and Statistics in Biology and
PH 200K	Environmental Health Sciences Breadth Course
PH 200L	Health and Social Behavior Breadth Course
PH 250A	Epidemiologic Methods I
PH 297	Public Health Field Placement

HPM Program Required Courses (20 units)

Policy Implementation

PH 220	Health Policy Decision-Making (or alternative policy class)
--------	---

Management and Organization: One of the two following courses:

PH 223C	Strategic Management and the Organization of Health Services
PH 224A	Health Care Organizations and Management

Microeconomics of Health Care:

PH 226A	Health Economics
PH W226C	Cost-effectiveness (online course)

Statistical Methods

PH 231A	Analytic Methods for Health Policy and Management
---------	---

Professional Development

PH 223D	Foundations of Health Policy and Management
---------	---

Health Finance

PH 227A	Health Care Finance
---------	---------------------

Capstone

PH 223E	Capstone Seminar in Health Policy and Management
---------	--

11 Month MPH in HPM

This accelerated MPH track is reserved in HPM for applicants who are doctoral-prepared clinicians (MD, DDS, PharmD, etc.) or somewhere on that educational pathway (students, residents, fellows, etc). Note that other areas at SPH (i.e. Epi, Interdisciplinary, etc) use different criteria for who qualifies for their 11 Month MPH offering and have different core curriculum.

This MPH is an intensive, rigorous experience, designed to give future clinical leaders a solid background in the key health policy and management competencies, as well as exposure to a wide range of skills and knowledge areas that will complement their clinical training. While there is no full-time summer internship component, students must select an organization and **complete a research or project-based practicum**. Electives can be from HPM, other areas of SPH or elsewhere on the Berkeley campus (Haas, LAW, GSPP, etc)

Unit requirements: 11 Month MPH students are required to complete a minimum of **42 units of coursework** over two academic semesters and one 6-week summer session (prior to the fall start). The program typically runs from early July to early May. The minimum unit enrollment per academic semester is 12 units.

School-wide MPH Requirements (11 units)

PH 142	Introduction to Probability and Statistics in Biology and
PH 200K	Environmental Health Sciences Breadth Course
PH 200L	Health and Social Behavior Breadth Course
PH 250A	Epidemiologic Methods I

HPM Program Required Courses (20-24 units)

Policy Implementation

PH 220	Health Policy Decision-Making (or alternative policy class)
--------	---

Management and Organization: One of the two following courses:

PH 223C	Strategic Management and the Organization of Health Services
PH 224A	Health Care Organizations and Management

Microeconomics of Health Care:

PH 226A	Health Economics
PH W226C	Cost-effectiveness (online course)

Statistical Methods

PH 231A	Analytic Methods for Health Policy and Management
---------	---

Professional Development

PH 223D	Foundations of Health Policy and Management
PH299	HPM Practicum (required field work for 11 Month students)

Health Finance

PH 227A	Health Care Finance
---------	---------------------

Capstone

PH 223E	Capstone Seminar in Health Policy and Management
---------	--

MBA MPH

This is a 2.5-year concurrent degree program, offered in a long-standing partnership between the School of Public Health and the Haas School of Business. It has been in existence for more than 35 years, so it has a large community of alumni and provides students access to the top-notch career services and faculty mentors from both Schools.

The MBA MPH program provides a deep competency in business administration, integrated with up-to-the-minute knowledge of health policy and management and other health care concepts. Students in this program pursue a wide range of interests including global health, entrepreneurship/start-ups, biotech/medtech, provider and payer initiatives, and social impact. This track allows students to have an extended period at Berkeley to take more electives, develop business and leadership skills in a range of applied health care settings, and have two distinct full-time summer internships.

Applications to this program are made **directly to the Haas School of Business** using the full time MBA application process – applicants **DO NOT need to complete anything additional**, as the admissions review is fully integrated.

Unit requirements: MBA MPH students are required to complete a minimum of **80 units of coursework** over 5 academic semesters and 2 summers. Of the 80, at least 45 units must be MBA and at least 32 units must be from SPH. The other 3 units can be from MBA, SPH or another campus department (graduate or upper division courses). Some SPH requirements are waived due to overlap with MBA Core Courses.

Required Public Health Courses (10-13 units)

PH 200K	Environmental Health Sciences Breadth Course
PH 200L	Health and Social Behavior Breadth Course
PH 250A	Epidemiologic Methods I
PH 297	Public Health Field Placement (can repeat 2 nd summer for credit)

Required Health Policy and Management Courses (11 units)

PH 220	Health Policy Decision-Making (or alternative policy class)
PH 223C	Strategic Management and the Organization of Health Services OR
PH224A	Health Care Organizations and Management
PH 223E	Capstone in Health Policy & Management
<i>One</i> of the following courses:	
PH 226A	Health Economics
PH 226C	Population Health Economics
PH 226D	Global Health Economics

MBA Core (21 units) – <http://haas.berkeley.edu/MBA/academics/curriculum-outline.html>

Required MBA Health Management Core Courses (5 units)

MBA 297A	Health Care in the 21 st Century
MBA XXX	various MBA elective offerings in health management (at least 2 units)

MPP MPH

From the ACA to the FDA, to issues of equity and access, the health policy realm is highly visible and complex. If you want to **master the analytical skills** that support policy analysis and decision-making, as well as **gain a deeper understanding of key health care issues**, choose this concurrent program offered by the UC Berkeley School of Public Health and the world-renowned Goldman School of Public Policy.

You can complete the MPP MPH concurrent degree program in **as few as five semesters**, balancing core requirements and elective courses across the two primary Schools as well as other departments on campus. The program provides access to faculty mentoring and career services from both Schools and also offers the opportunity for you to participate in two summer internships.

Applicants to this program must complete **both via SOPHAS and the Graduate Division application** – you need to indicate MPP MPH on the forms so that materials are routed to both Schools for admissions review

Unit requirements: MPP MPH students are required to complete a minimum of **80 units of coursework** over 5 academic semesters and 2 summers. Some SPH requirements, including Biostats and the MPH Comprehensive Exam (Capstone) are waived due to overlap with MPP Core and the GSPP Applied Policy Analysis (APA)

Required Public Health Courses (10-13 units)

PH 200K	Environmental Health Sciences Breadth Course
PH 200L	Health and Social Behavior Breadth Course
PH 250A	Epidemiologic Methods I
PH 297	Public Health Field Placement (can repeat 2 nd summer for credit)

Required Health Policy and Management Courses (11 units)

PH 220	Health Policy Decision-Making (or alternative policy class)
PH 223E	Capstone in Health Policy & Management

One of the following courses:

PH 226A	Health Economics
PH 226C	Population Health Economics
PH 226D	Global Health Economics

Required Public Policy Courses

PP 200	Introduction to Policy Analysis (to be taken first year)
PP 205	Advanced Policy Analysis (Thesis Seminar) and PP 299: Independent Study in Preparation for the Master's Essay
PP 210A & B	The Economics of Public Policy Analysis (to be taken first year)
PP 240A & B	Decision Analysis, Modeling, and Quantitative Methods (taken first year)

At least two of the following courses:

PP 220	Law and Public Policy
PP 250	Political and Agency Management Aspects of Public Policy
PP 260	Leadership, Management, and Social Change or PH 223C: Strategic Management of Health Services

Online MPH in HPM

For applicants who cannot participate in the residential HPM offerings, we now have an **Online MPH HPM concentration**. Students will enjoy experiences in and out of the classroom that challenge convention and help you grow as a healthcare leader. Our faculty—who bring their expertise in economics, policy, organization behavior, finance and strategy—are the same as those teaching in the residential programs.

Applicants to the Online MPH **can now select the Health Policy and Management (HPM) concentration or take HPM classes as part of the Interdisciplinary MPH**. The curriculum is designed for a variety of professionals—from clinicians to managers to policy leaders—across a range of healthcare areas, such as healthcare systems/medical groups, pharmaceuticals, medical devices and health insurers within for-profit, nonprofit, public health and government organizations.

Students take six core and breadth courses and then dig into HPM with six specific courses. Applications are taken for fall, spring and summer starts. **To apply:** <http://onlinemph.berkeley.edu/hpm/>

Sample Overview for a Spring Online MPH in HPM Start

First Year					
January	March	May	July	August	October
Introduction to Environmental Health Sciences	Introduction to Probability and Statistics in Biology and Public Health	Health Policy and Management	Health and Social Behavior	Health Care Organizations and Management	Epidemiologic Methods

Second Year					
January	March	May	July	August	October
Economics of Population Health	Strategic Management and the Health Sector	Interdisciplinary Seminar	Health Care Finance	Health Policy	Health Economics

Third Year	
January	March
Public Health Emergency Preparedness and Response and Evaluation of Health and Social Programs (recommended)	Social and Behavioral Health Research: Introduction to Survey Methods (recommended)



Congratulations!

Courses and schedule subject to change.

Selected Electives

Below are a sampling of popular electives HPM students take at the School of Public Health, Haas School of Business, Law School, Goldman School of Public Policy and School of Information.



Financing Your Degree

HPM students finance their degrees through a mix of fellowships, financial aid, and campus and external employment.

FELLOWSHIPS

SPH offers some merit and need-based fellowships. Also some that are linked to key partners such as the KP Scholars program or the new one with Centene. Applicants seeking a graduate fellowship or scholarship awarded by the Graduate Division or SPH must file the combined application for admission and fellowship by December 1, 2018. Qualified applicants are nominated for fellowships by the HPM program based on certain categories (financial need and/or academic achievement).

The Fellowships website is an excellent place to begin researching extramural fellowships, including those awarded by government agencies, foundations, and corporations: <https://grad.berkeley.edu/financial/fellowships/>. Graduate Services Fellowships also offers workshops on some extramural fellowships (i.e., Fulbright, FLAS, NSF, etc.). Fellowship workshops will be announced via email from Graduate Student Affairs Officers and via GradNews.

ACADEMIC STUDENT EMPLOYMENT (ASE) POSITIONS

Many students pursue Graduate Student Instructor (GSI), Graduate Student Researcher (GSR), Reader or Tutor positions. These positions often provide partial tuition and fee remission in addition to an hourly salary. For more information about these positions visit: <https://grad.berkeley.edu/financial/appointments/>. These and other positions across campus are listed at <http://career.berkeley.edu/>.

Graduate Student Instructor positions are available primarily for doctoral or continuing master's students; however, incoming master's students may secure a position as a GSI for an undergraduate course. Applications for GSI positions are made directly by the student to the department in which s/he wants to GSI for. Students must apply to each department separately and only after they have committed to come to the School of Public Health (i.e., submitted the Statement of Intent to Register).

Graduate Student Researcher (GSR) appointments are available in association with individual faculty members and their research centers. If you are interested in finding an appointment as a GSR, please contact individual faculty with research that aligns with your interests or experience. E-mail a letter of interest with your resume attached. Public Health faculty information is found at <http://sph.berkeley.edu/faculty-profiles> and a roster of SPH affiliated centers is <http://sph.berkeley.edu/research/centers-programs>

Many non-GSI campus jobs are restricted to work-study students, so it is a good idea to apply for work-study. Information about work-study program can be found at <http://students.berkeley.edu/finaid/home/work.htm>. If you become a student here, you will receive weekly job listings from the Center for Public Health Practice.

INTERNSHIPS AND EXTERNAL EMPLOYMENT

You will be securing an internship over the summer between both years of study. Most internships are paid. For internships that are unpaid, students may be able to apply for funding through SPH. Many HPM students continue their internship part time during their second year of study. For more information on past internship placements, see the Appendix.

HPM Applicant Frequently Asked Questions

WORK EXPERIENCE:

Q. How much work experience do I need to be competitive for the HPM MPH program?

- A.** This varies by track. The **MBA MPH** has a median work experience of 5 years (see the MBA Class Profile <https://mba.haas.berkeley.edu/admissions/class-profile>) The **HPM 2 Year MPH** program, unlike most other 2 Year MPH concentrations at SPH, requires that applicants have **a minimum of 2 years of full-time work experience prior to starting the program**. That is the minimum to be considered and competitive applicants to the 2 Year MPH HPM program typically have 3-5 years of professional health-related work experience and other voluntary health-related experience. This can include unpaid experiences such as AmeriCorp.

Peace Corp or other relevant post-undergrad degree fellowships. We find that in our field, the employers that recruit HPM students from SPH highly value the combination of work experience and the MPH. The HPM students themselves enjoy being able to contribute and share from their past professional backgrounds, both in class and in extra-curricular settings.

One key exception is that most applicants to the 11 Month track are full time students or clinicians operating in an academic, research or practice environment.

Please review the bio section in the Appendix to get a sense of the backgrounds of the current HPM students, including their past work experience.

PREVIOUS COURSEWORK:

Q. Do I need to have taken undergraduate statistics or upper-division math classes?

A. While evidence of the ability to successfully complete graduate-level studies is indicated by an applicant's scholastic record, GRE test scores, and appropriateness of academic preparation, we do not have specific prerequisite courses. It is highly recommended, however, that applicants have taken a college level math (e.g., linear algebra or calculus) or a statistics course. A course in micro-economics is also advised. Because MPH students are required to take statistics courses, as well as finance and economics, we look for applicants who demonstrate at least the 50th percentile or better on the quantitative portion of the GRE, or have taken and done well in statistics, mathematics or micro-economics classes in college. This foundation helps ensure that you will not have trouble with the quantitative aspects of your MPH training.

Re-entry applicants are urged to take a review course in a classroom setting before applying to the MPH program in Health Policy and Management.

Q. What kinds of undergraduate majors do you look for in applicants?

A. The HPM program welcomes a wide range of undergraduate majors and academic backgrounds. It is the program philosophy that a diversity of backgrounds enriches the motivation and abilities of public health professionals. ***Please review the bio section in the Appendix to get a sense of the backgrounds of the current HPM students.***

MATCHING WITH FACULTY INTERESTS:

Q. Do I need to have interests that exactly fit those of a faculty member?

A. While it is not required for students to have interests that exactly fit those of a faculty member, it may be beneficial for you to seek mentorship from faculty whose interests are most relevant to your academic and career goals. A list of HPM faculty research interests and courses taught can be found in the Appendix. **You might also want to look at the full SPH faculty roster as many faculty in other concentrations have diverse interests that intersect with HPM** <http://sph.berkeley.edu/faculty-profiles> Our faculty members are leaders in their respective fields and the driving force behind the School's diverse array of centers and programs. Interacting with them will not only enrich existing interests but could also expose you to a plethora of novel opportunities and disciplines. In HPM, we have both research-based, tenure track faculty, as well as professional faculty who come to the program with many years of relevant work experience to complement with advanced degrees (MPH, MPH, etc)

STATEMENT OF PURPOSE AND PERSONAL HISTORY STATEMENT:

Q. What are you looking for in the Statement of Purpose and Personal History Statement?

- A. Both the Statement of Purpose and the Personal History Statement are required and are an essential part of your application. Your statement of purpose should clearly address the following:
- Why do you want an MPH?
 - Why do you want to do your graduate studies at this point in your career/academic development?
 - Why you are interested in health policy and management, including some discussion of your previous interest or involvement in management and/or policy related activities (note that you do not need to restate your full resume as the committee will have that available to review).
 - How will the Health Policy and Management MPH degree and the graduate study experience contribute to your short and long-term career goals?
 - Why do you want to pursue these graduate studies at the UC Berkeley School of Public Health?

In your personal history statement, please provide information that you are comfortable sharing on any personal, social, or financial challenges you have experienced that have had an impact on your candidacy as an applicant. This information helps inform our decisions, particularly in regard to fellowship nominations.

Please also see the link to the School's Web page about how to write the statement of purpose and personal history statement: <http://sph.berkeley.edu/admissions/requirements>.

**MBA/MPH concurrent degree program has different criteria for Admission Essays. Please visit <https://mba.haas.berkeley.edu/admissions/application> for additional information.*

LETTERS OF RECOMMENDATION:

Q. How many letters of recommendation should I submit, and from whom?

A. Three letters of recommendation are required. Of your three letters, at least one should be from someone who knows your academic potential (a former professor or someone who can discuss your intellectual abilities) and one from someone who knows your management, policy analysis, or planning potential (such as a former employer).

**MBA/MPH concurrent degree program has different criteria for letters of recommendation. Please visit <https://mba.haas.berkeley.edu/admissions/application> for additional information.*

INTERNATIONAL STUDENTS:

Q. I am interested in Health Policy and Management and would be an international student. Do you have assistantships or other grants in your department that I could benefit from?

A. When you apply you should indicate that you want financial aid and complete Form E of the Graduate Division application. Financial support is very limited for international students. Campus fellowships are listed at <http://grad.berkeley.edu/financial/deadlines.shtml>. Please visit the Berkeley International Office website at <http://internationaloffice.berkeley.edu/aid> for information about financial aid for international students. International students should be prepared to finance their own studies. The scholarships available for international students are university-wide, and only a few are offered -- therefore they are very competitive. You would need to complete Form E of

the application to apply. You have to be offered admission in order to be competitive for a scholarship. We do not offer scholarships as incentives for your application.

DIVERSITY:

Q. What is the role of diversity in your admissions decisions?

A. The HPM program values and seeks applicants from diverse backgrounds, including (but not limited to) race, ethnicity, culture, gender, sexual orientation, religion, class and socioeconomic status. As the public health profession needs a diverse workforce, enrolling men and women from diverse backgrounds and demographic groups is a high priority for the program.

DETERMINING PROGRAM/TRACK FIT:

Q. How do I determine which HPM track is right for me and/or if I am a fit with HPM vs another MPH concentration (e.g. Health and Social Behavior)?

A. This element will be a critical part of your process as you move toward applying to graduate school. Being clear on your personal and career goals, in the short and longer-term, is a good place to start. Some may feel that they have a “**foot in two canoes**” when thinking about their public health interests and so need to spend some effort to determine which concentration would be best as a home base. For that, we suggest you look at the student bios, core curriculum and the internship sites of both areas to try and navigate to the one that excites you the most and will best meet your goals. Our HPM MPH tracks each have a different focus, timeline and in some cases, different expected levels of prior work experience. There is an important set of considerations that can include what sectors/roles you are targeting, need for flexibility, what your preferences are for program duration and cost (**note that the total tuition/fees for the MBA MPH are significantly higher vs the other in-residence programs:** <https://grad.berkeley.edu/admissions/costs-fees/>) and the core curriculum that best fits your needs. It is a very personal calculus and one we are happy to discuss with you via a phone appointment.

TEST SCORES:

Q. When is the GRE required vs exempted?

A. Applicants to the MBA MPH program may submit the GMAT or GRE scores to Haas. For other applicants seeking an exemption (from the SPH website):

- Applicants who have completed a MD, PhD, or equivalent doctoral-level degree at the time of application from an accredited institution are not required to submit GRE scores.
- Students currently enrolled in or who have completed a degree in medical, dental, optometry, business, or law school can submit their MCAT, DAT, OAT, GMAT, or LSAT scores, respectively, in lieu of the GRE. Other professional school exams will not be eligible as alternatives to the GRE exam.
- Applicants who have completed a MBBS degree and have passed the Step 1 and Step 2 of the USMLE are not required to submit GRE scores. In order to be eligible for the GRE waiver, copies of both official USMLE scores will be required to be uploaded with your application. For Fall 2019 admission, we will accept official scores from exams taken between 7/1/13 to 12/1/18

ADMISSION STATISTICS OF HPM MPH ADMITS -AVERAGES FOR THE LAST 3 YEARS*:

Applicant Pool	~180	Admit GRE Quant averages	~75%
Admission Offers	~45	Admit GRE Verbal averages	~85%
Avg Offer Rate	~25%	Admit GPA averages	~3.70

* Excludes Online MPH applicants and MBA MPH applicants

Appendix

- 1. HPM FACULTY PROFILES**
- 2. HPM STUDENT BIOS**
- 3. SUMMER INTERNSHIP PLACEMENTS (2016-2018)**



Appendix 1

HPM Faculty Profiles

Program Faculty



Stefano Bertozzi



Amanda Brewster



Timothy Brown



William Dow



Robin Flagg



Brent Fulton



Paul Gertler



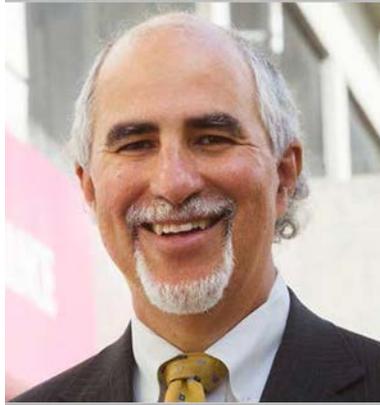
Ann Keller



Kimberly MacPherson



Ziad Obermeyer



Jeffrey Oxendine



Jamie Robinson



Hector Rodriguez



Christopher Whaley

Faculty Research Interests

Stefano Bertozzi, MD, PhD, Professor of Health Policy and Management

Research Interests: Health economics and policy, focusing on the economic aspects of HIV/AIDS and on the health impact of large social programs

Courses

- PH 226D *Global Health Economics*
- PH 293 *DrPH Doctoral Seminar (3rd Year)*

Amanda Brewster, PhD, MSc, Assistant Professor School of Public Health

Research Interests: Coordination of health care and social services, inter-organizational relationships, performance improvement, implementation of new practices, organizational culture, social determinants of health

Courses

- PH 223E *Capstone Seminar in Health Policy and Management*
- PH 293 *Doctoral Seminar*

Timothy Brown, PhD, Associate Adjunct Professor, Associate Director of Research, Berkeley Center for Health Technology

Research Interests: High cost biomedical innovation, public health services and systems, social capital and health, health care labor markets, oral health

Courses

- PH 231A *Analytic Methods for Health Policy & Management*
- PH 237B *Health Policy Theory & Methods B*

William Dow, PhD, Interim Dean and Kaiser Permanente Endowed Chair

Research Interests: Health economics, global health, economic demography

Courses

- PH W226C *Economics of Public Health*
- PH W226F *Cost Effectiveness Analysis*
- PH 237B *Theories and Methods Health Policy and Health Services Research (PhD course)*

Robin Flagg, PhD, MPH, Lecturer in Health Policy and Management

Research Interests: Governor decision-making under the ACA: Expansion of Medicaid and State politics.

Courses

- PH 150D *Introduction to Health Policy*
- PH 130 *Advanced Health Policy*
- PH W220 *Advanced Health Policy*
- PH W200E *Health Policy & Management* (online MPH program)

Brent Fulton, PhD, MBA, Assistant Adjunct Professor, Faculty Director, HPM Online MPH Program

Research Interests: Healthcare markets, health insurance, health workforce, accountable care organizations, mental health, California's healthcare market

Courses

PH 126 *Introduction to Health Economics & Public Policy*

PH W226A *Health Economics* (online MPH program)

Paul Gertler, PhD, Li Ka Shing Distinguished Professor of Economics

Research Interests: The role of regulation and finance in health care markets, the internal organization of health care institutions, social health insurance in developing countries, financing and allocating public health care resources in developing countries

Course

- PH 235 *Impact Evaluation for Health Professionals*
- PH 290.X *Applied Impact Evaluation*

Ann Keller, PhD, Associate Dean of Education, Associate Professor of Health Policy & Management

Research Interests: The role of scientific expertise in environmental health policy, regulation of complex and emerging technologies, government-community interactions in pursuit of public health and safety

Courses

- PH 220 *Health Policy Decision Making*
- PH 220E *Global Health Policy*
- PH 271E *Environmental Health Policy*
- PH 237A *Theories and Methods in Health Policy and Health Services Research (PhD seminar)*
- PH 293.X *PhD Dissertation seminar*

Kim MacPherson, MBA, MPH, Program Director, Health Policy and Management Master's Program, Co-Director, Berkeley Center for Health Technology, Executive Director, Health Management, Haas School Business

Research Interests: Intersection of reimbursement/coverage and biomedical technology, digital health, market analysis, strategic management and business planning

Courses

- PH 223D *Foundations of Health Policy & Management (not offered Fall 2018)*
- PH 223C *Health Care Strategy*
- PH 223E *Capstone Seminar in Health Policy and Management*
- PH W227A *Health Care Finance (online MPH)*
- PH 297 *MBA/MPH Field Studies*
- MBA 296 *Digital Health Innovation*
- MBA 296 *Trends in Biotech & Pharma*
- MBA 297 *Healthcare in the 21st Century*

Ziad Obermeyer, MD, Acting Associate Professor of Health Policy and Management

Research Interests: Intersection of machine learning and health, decision making in public policy and clinical medicine

Courses

- PH 237D *Health Policy PhD Seminar*
- PH 298 *Health Policy Advocacy in Action*

Jeffrey Oxendine, MBA, MPH, Lecturer in Health Policy and Management

Research Interests: Multicultural health, healthcare workforce, physician group management

Course

- PH 297 *Field Studies*
- PH 298 *Health Policy Advocacy in Action*

James Robinson, PhD, Leonard D. Schaeffer Professor of Health Economics, Head, Division of Health Policy and Management, Director, Berkeley Center for Health Technology

Research Interests: Biotechnology policy and strategy, cardiac and orthopedic medical devices, health insurance coverage and design, payment methods for providers and technologies, consumer-driven health care

Courses

- PH 200J *Health Policy & Management Breadth Course*
- PH 222A *Health Care Technology Policy*
- PH 226A *Health Economics A*

Hector Rodriguez, PhD, MPH, Henry J. Kaiser Endowed Chair in Organized Health Systems, Professor of Health Policy and Management, Chair, Graduate Group in Health Policy, Faculty Director, California Program on Access to Care, Co-Director, Center for Healthcare Organizational and Innovation Research (CHOIR)

Research Interests: Organizational influences on medical care quality and public health system effectiveness, performance measurement, and patients' experiences of ambulatory care

Courses

- PH 224A *Organizational Behavior & Management in Health Care*
- PH 224D *Organizational Analysis of the Health Care Sector*
- PH W224A *Organizational Behavior & Management in Health Care (online MPH program)*
- PH 290.X *Dissertation Seminar (HP PhD program)*

Christopher Whaley, PhD, Assistant Adjunct Professor

Research Interests: Health economics, Health insurance, Health technology

Course

- PH 226A *Health Economics A*

Emeriti Faculty Research Interests

Emeriti faculty currently do not regularly teach program courses or act as academic advisors; however, they may be available for consultation at their discretion.



Joan Bloom, PhD, Professor Emerita, Investigator, Center for Healthcare Organizational and Innovation Research (CHOIR)

Research Interests: Organizational innovation and change, effectiveness of Federally Qualified Community Clinics, disparities in health care and outcomes among under-represented populations, including immigrants with limited education and English; quality of life of cancer survivors



John Ellwood, PhD, Professor Emeritus

Research Interests: Budget/Finance, financial management, public sector budgeting



Teh-wei Hu, PhD, Professor Emeritus

Research Interests: Economics of tobacco control, health care reform in Asia (China, Taiwan and Hong Kong), costs and outcomes of mental health capitation experiments



Thomas Rundall, PhD, PhD, Henry J. Kaiser Professor Emeritus, Investigator, Center for Healthcare Organizational and Innovation Research (CHOIR) and Co-Director, Center for Lean Engagement and Research (CLEAR) in health care

Research Interests: Application of organizational theory to health care, physician practice organizations, hospital restructuring and applications of Lean in health care

HEALTH POLICY AND MANAGEMENT



Richard Scheffler, PhD, Distinguished Professor of Health Economics and Public Policy; Director, Petris Center on Healthcare Markets and Consumer Welfare, and Global Center for Health Economics and Policy Research

Research Interests: Organization and financing of mental health services, incentives and mergers in managed care, reforming health systems in Eastern Europe



Stephen Shortell, PhD, MBA, MPH, Blue Cross of California Distinguished Professor Emeritus and Dean Emeritus, Professor of the Graduate School, Co-Director, Center for Healthcare Organizational and Innovation Research (CHOIR), and Co-Director, Center for Lean Engagement and Research (CLEAR) in health care

Research Interests: Organizational correlates of quality and outcomes of care, evaluation of continuous quality improvement approaches and community-based health improvement initiatives, strategic change in the health care sector, e.g., evolution of integrated delivery systems, strategic alliances between physicians and other health care entities, diffusion of healthcare innovations and application of Lean to health care organizations



Lonnie Snowden, PhD, Professor Emeritus

Research Interests: Organization and financing of health/mental health service systems, access and effectiveness of care to minority and underserved populations

Professional Lecturers



Brent Copen, MPA

- Lecturer, Haas School of Business
- Chief Financial Officer and Executive Vice-President of Business Development, Tiburcio Vasquez Health Center

Course

- PH 227A *Health Care Finance*



Anthony Iton, MD, JD, MPH

- Senior Vice President, Healthy Communities, The California Endowment
- Director and County Health Officer, Alameda County Public Health Department, 2003-2009

Course:

- PH 220D *Health Policy Advocacy*



Anna Roth, RN, MS, MPH

- Director of Contra Costa Health Services

Course:

- PH 224E *Health Care Quality*



Lisa Schilling, RN, MPH

- Vice President, Healthcare Performance Improvement, and Director,
Care Management Institute Center for Health System Performance

Course

- PH 224E *Health Care Quality*



Harry Snyder, LLB

- Member of the State Bar of California, 1963-present
- Senior Advocate Consumers Union, 1976-2002

Courses

- PH 220D *Health Policy Advocacy*
- PH 298 *Health Policy Advocacy in Action*

Appendix 2

HPM Student Bios

MPH/MBA

MD, McMaster University, Canada, 2015

BSc, University of Guelph, Canada, Biology, 2012

- ♥ Providence/health and the University of British Columbia; medical residency in family medicine, 2015-2017
- ♥ Clinical lead, Hacking Health Vancouver design challenge, 2016

- ♥ As a clinician, I realized that my impact would be limited if I did not understand the broader forces affecting my patient population—especially the business of medicine. The MBA-MPH program will give me a strong foundation in general management and healthcare; and an unparalleled network of healthcare leaders. After Haas, I hope to pursue a career in healthcare consulting and/or provider-side management.

MPH/MBA

Masters of Biotechnology, University of Pennsylvania, 2009

BA, University of Pennsylvania, Molecular Biology, 2008

- ♥ Director of Business Development & Strategic Planning –Taiba Hospital
- ♥ Founder & Chief Juicing Officer – Re Juice
- ♥ Founder & CEO – BSG Partners
- ♥ Vice President - Marwood Group
- ♥ Investment Analyst – Strategia Investment Company
- ♥ Analyst – Wafra Investment Advisory Co.

- ♥ I chose Berkeley for the people, the class size, the program, the proximity to the center of innovation, and the weather.
- ♥ Professional: Healthcare, Entrepreneurship, Healthcare system consolidation and standardization
- ♥ Personal: Cycling, cooking, scuba diving, jazz and rock.

MPH/MBA

BS, University of California, Irvine, Chemistry, 2011

- ♥ Post graduation, I worked as an Associate Researcher in a Clinical Immunology lab at Mount Sinai from 2011-2013. I soon discovered that I wanted to make a larger impact in medicine and transitioned to industry.
- ♥ 2013 I joined the pharmaceutical and biotech company, Genentech Inc, supporting R&D for over 150 clinical trials.
- ♥ Late 2015 I transition to Theranos Inc, a privately held biotech company working to revolutionize the lab services industry. Here I was managing procurement operations for the scientific and engineering teams.

- ♥ The dual degree program offers the perfect mix of educational tools and opportunities to develop not only myself as a leader, but also aid in my long-term goal of improving healthcare operations. Additionally, the student body culture at UC Berkeley provides an immersive and collaborative environment, making this experience far more than just a master's program.

MPH/MBA

BA, Middlebury College, International Politics and Economics, 2012

- ♥ Senior Manager, Rx Sourcing at Red Oak Sourcing, a joint venture between CVS Health and Cardinal Health focused on generic pharmaceutical purchasing
- ♥ Senior Analyst, Strategic Operations at Red Oak Sourcing
- ♥ Analyst, Retail Forecasting at RetailNet Group
- ♥ I chose Berkeley because of the dual MBA/MPH degree program and the focus on personal as well as professional growth.
- ♥ Personal: Hiking, intramural sports, Law and Order marathons.

MPH/MBA

BS, University of St. Thomas, Mechanical Engineering, 2010

- ♥ Medical Device Product Manager; MicroVention Terumo Aug 2016-Aug 2017
- ♥ Medical Device Product Manager; Medtronic Inc. Jul 2014-Aug 2016
- ♥ Research & Development Engineer; Medtronic Inc. Dec 2011-July 2014
- ♥ Manufacturing Engineer; Medtronic Inc. February 2011-Dec 2011
- ♥ Manufacturing process engineer for cardiac pacemakers

- ♥ I chose Berkeley for the small class size and uber-supportive Berkeley community, the proximity to Bay Area health-tech startups and the heavy focus on global social impact ventures at Haas and SPH that align with my career motivations.
- ♥ Personal: Sports and anything outdoors (backpacking, snowboarding, boating, etc.), playing in a band and occasionally creating tolerable noises with my guitar, soaking up the CA sunshine, eating the fabulous foods, and meeting the inspiring people that make the Bay Area so amazing!

MPH/MBA

BS, Boston College, Physics, 2013

- ♥ UnitedHealth Group – Optum, Senior Systems Analyst

- ♥ I chose Berkeley because of the culture of innovation and Bay Area location.
- ♥ Professional: Healthcare technology and innovation, social and environmental determinants of health.
- ♥ Personal: snowboarding, swimming, staying active, drawing and painting.

MPH

BA, University of California, Santa Cruz, Community Studies-Health Activism, 2010

- ♥ Central California Alliance for Health
- ♥ Santa Cruz Community Health Centers
- ♥ Santa Cruz Women's Health Center
- ♥ I chose Berkeley because of the focus on applied learning, leadership and connections with employers before and after graduation. And of course, the beautiful campus and accessibility to the Bay Area.
- ♥ Professional: women's reproductive health, the incorporation of traditional and western healing practices in Latin America, strengthening primary care systems and care coordination.

MPH

BA & BS, Boston College, Political Science and Gender & Women's Studies, 2013

- ♥ Insurance and Referral Specialist, Berkeley Family Practice Medical Group
- ♥ Health Services Specialist, Planned Parenthood Mar Monte
- ♥ Intervention Counselor, YWCA Rape Crisis Center

- ♥ I chose Berkeley for its high caliber academics at a state school price, its intersectional approaches to social justice, and its location in the queer hub of the Bay Area.
- ♥ Professional: reproductive health policy, insurance policy, abortion care, miscarriage management and trans health policy.
- ♥ Personal: yoga, national parks and coffee.

MPH

BS, University of California, Los Angeles, Psychobiology, 2013

- ♥ Arroyo Vista Family Health Center – Clinic Coordinator (2015-2017)
- ♥ To Help Everyone Health and Wellness Centers – Patient Services Representative (2014-2015)

- ♥ I chose Berkeley because of its strong reputation in the field of public health and because of the many resources they provide in securing students a summer internship and a successful career beyond school.

MPH/MBA

BS, University of Virginia, Commerce and Philosophy

- ♥ Associated Director, Corporate Development with Evolent Health
- ♥ Associate with Falfurrias Capital Partners
- ♥ Analyst with McColl Partners

- ♥ I chose Berkeley because of opportunity to learn with incredible leaders and peers across disciplines to improve our nation's healthcare system
- ♥ Professional: enabling continued healthcare payment reform and advancing value-based care
- ♥ Personal: hiking, music, and sports

MPH

BA, College of Wooster, History and German Studies, 2012

- ♥ Project Manager, The Kaiser Permanente Institute for Health Policy
- ♥ Chief of Staff, Virginia House of Delegates
- ♥ Campaign Manager, Virginia House of Delegates 2013 Election Cycle

- ♥ I chose Berkeley because its mission aligns with my values and career goals. The faculty and students at Berkeley are passionate about addressing social inequality through health. I felt the community and curriculum at Berkeley would best prepare me to make a meaningful impact in my field.
- ♥ Professional: Access, affordability, value-based care, health equity
- ♥ Personal: Nilsson Schmilsson

MPH

BS, University of California, Berkeley, Chemical Engineering, 2014

- ♥ Epic – Technical Services Analyst for Pharmacy application
- ♥ Berkeley because Go Bears! I had the best 4 years of my life at UC Berkeley and wanted to return and get 2 more years of it. I believe UC Berkeley has a great HPM program as well as strong connection and proximity to many health-related organizations and professionals in the Bay Area, providing many opportunities to grow professionally and follow true passions and goals.
- ♥ Professional – EHR, healthcare IT, patient safety, healthcare costs, pharmaceuticals, biotechnology, diagnostics
- ♥ Personal – Music, food, outdoor activities, traveling.

MPH

BA, Stanford University, Human Biology, 2011

- ♥ Project Manager, Pay for Value, Pacific Business Group on Health
- ♥ Manager, QURE Healthcare
- ♥ Research Assistant, Department of Anthropology, Stanford University

- ♥ I chose Berkeley specifically to take advantage of the integrated MBA/MPH program and to continue to build my network in the Bay Area.
- ♥ Professional: healthcare payment reform, physician quality improvement
- ♥ Personal: baking and enjoying the California sun.

MPH/MBA

BA, Stanford University, Human Biology, 2012

- ♥ Center for Medicare & Medicaid Innovation (CMMI) (2015-2017): program officer for advanced primary care initiatives, focusing on policy development, monitoring/compliance, and communications
- ♥ The Advisory Board Company (2012-2015): health care strategy consultant, specializing in imaging/radiology and patient experience

- ♥ I chose Berkeley because of its top programs in both public health and business, with a uniquely integrated curriculum
- ♥ Professional: Health services management, federal and state health policy, health behavior & communication
- ♥ Personal: politics, theatre, education.

MPH

D.O, Lake Erie College of Osteopathic Medicine, 2008

University of Minnesota Family Medicine Residency Program, 2012

- ♥ SF Department of Public Health - Physician Specialist
- ♥ One Medical Group - Primary Care Physician
- ♥ Waikato District Health Board, New Zealand - General Practitioner
- ♥ The diverse campus, supportive faculty, and culturally rich Bay Area combine to make UC Berkeley the best place to cultivate and support my education and career goals in public health.
- ♥ Professional: I am passionate about social justice and want to make sure that our healthcare policies and medical institutions reflect those values that are essential to a free and just democracy
- ♥ Personal: I enjoy traveling, cooking, K-pop, and wine.

MPH/MBA

BS, Shanghai University of Finance and Economics, Economics and minor in Mathematics, 2010

- ♥ Shanghai Jiahui international hospital; Business planning
- ♥ Medex (a local consulting firm, focusing on healthcare); Manager
- ♥ I chose Berkeley because of the Culture-fit, it has one of the top 10 MPH programs, and the Bay area with full of high-tech (such as AI) & biotech resources
- ♥ Professional: hospital administration, AI application in healthcare, biotech, consulting firm with good healthcare practice
- ♥ Personal: travel, food, traditional Chinese calligraphy

MPH/MBA

BS, University of California, Berkeley, Public Health, 2012

- ♥ Manager, Stanford Health Care (January 2016 - June 2017)
- ♥ Project Manager, Stanford Health Care (October 2014 - January 2016)
- ♥ Analyst, Stanford Health Care (March 2013 - October 2014)
- ♥ Intern, Quorum Consulting (June 2010 - January 2011)
- ♥ I chose Berkeley because of the diversity of its people and perspectives, sense of community, and program's focus on developing socially conscious leaders within industry
- ♥ Personal: Basketball, reading, music composition, traveling

HEALTH POLICY AND MANAGEMENT

MPH/MBA

Middlebury College, 2013

- ♥ Deloitte
- ♥ I chose Berkeley because of the close-knit community, the Bay Area location (professional opportunities, outdoor activities, great weather), and the MBA/MPA program
- ♥ Professional: public private partnerships, consulting, social determinants of health, urban planning
- ♥ Personal: hiking, skiing, New York Yankees, exploring the local food scene

MPH/MBA

BS, University of California, Davis, 2012

- ♥ UCSF at ZSFG, Ambulatory Care Analyst
- ♥ Integrated Clinical Neurosciences, Practice Manager
- ♥ TMS Health Solutions, Center Specialist
- ♥ I chose Berkeley because of the positive experience working with faculty and graduates of the program, and for Berkeley's reputation in the healthcare community.
- ♥ Professional: Healthcare PPP's, global health, operations and management.
- ♥ Personal: soccer, photography, and anything at the beach.

MPH

BS, Arizona State University, Supply Chain and Marketing with a minor in Spanish, 2013

- ♥ TriCal Inc., Project Manager
- ♥ ConocoPhillips Company, Supply Chain Coordinator
- ♥ I chose Berkeley because of the 4 defining principles, the MBA/MPH dual program, and the Bay Area!
- ♥ Professional: Attain a role in healthcare that will contribute to solving the biggest problems facing the industry focusing on the provider side
- ♥ Personal: Horseback riding, kickboxing, hiking, traveling

MPH

BA, Claremont McKenna College, Philosophy and Government, 2014

- ♥ Plan C Campaign, Social Media Manager (currently employed)
- ♥ Prevention Institute, Senior Program Assistant, Health Systems Transformation (January 2015-June 2017)
- ♥ Public Health Institute, Reproductive Health Consultant (2013-2016)
- ♥ I chose UC Berkeley because of three key factors: the School of Public Health's strong commitment to advancing health equity and addressing the social determinants of health; the wide range of expertise held by the Health Policy and Management faculty; and the inclusive welcome I received from the D.R.E.A.M. office as a woman of color.
- ♥ Professional: Health Policy and Management, Alternative Payment Models, Reproductive Rights; Health Equity, Accountable Communities for Health, Abortion Access, Development without Displacement, Sustainable Energy
- ♥ Personal: Supporting Black and Indigenous Communities, Philosophy, Bioethics; Travel, Investing, Tennis, Practicing Spanish Language Skills

HEALTH POLICY AND MANAGEMENT

MPH

BA, University of California, Los Angeles, Sociology 2011

- ♥ Ettain Group
- ♥ Worked as a Clinical Application Consultant, implementing electronic health record (EMR) at various hospitals; worked closely with hospital leaderships, including CNO, clinical directors, clinical managers, and physicians to review workflows, training, and support.
- ♥ I chose Berkeley because of its sense of community and I love how its culture embraces passion, innovation, and diversity. What really sealed the deal for me were interactions I've had with the staff, faculty members, and current students who all seemed genuinely excited about the place.
- ♥ Professional: Improving health quality and health equity; the expansion of health technology and digital health to improve quality and outcome in diverse and vulnerable communities.
- ♥ Personal: Collecting stamps on my passport, exploring the great outdoors, live music, and food because that's what makes me happy

MPH

BA, Brown University, Community Health, 2014

- ♥ Broadreach, International Program Instructor. Led Belize Wilderness Emergency Medicine summer programs for high school students where students studied public health in Belize, earned their Wilderness First Responder Certification, and volunteered in healthcare settings.
- ♥ Community Catalyst, Program and Policy Associate, External Affairs and Enrollment. Provided program and policy support to multiple healthcare policy advocacy projects at state and federal levels, including Protect Our Care, the national campaign to defend the Affordable Care Act
- ♥ I chose Berkeley because of the strength of the program and the faculty and because I wanted to move to the Bay Area.
- ♥ Professional: interested in health policy, especially as it relates to access and coverage
- ♥ Personal: I love to travel and spend time outside.

MPH (11 Month)

Currently enrolled at Harvard Medical School, expected graduation May 2019

BA, Cornell University, Human Biology Health and Society with a minor in inequality studies, 2013

AA, Bard College, Humanity Studies

- ♥ Clinical Research assistant at Nathan Kline Institute, Orangeburg NY from 2015- 2017. Utilized FSL tools to perform a volumetric MRI study of the basal ganglia in geriatric bipolar patients compared with controls.
- ♥ Research Assistant at McLean Hospital, Boston MA from 2013- 2014. Assisted with the collection of neurocognitive and MRI imaging of Rockland County residents to help understand normal brain development across the lifespan.
- ♥ Because of my medical experience and personal background I am very invested in public policies focused on underserved populations.
- ♥ I chose Berkeley because of their unique focus on these populations. Furthermore, by being in California I'll have the opportunity to interface with many of the most innovative health policy makers in the country.
- ♥ Personal: Running, hiking, reading, linguistics, exploring new cities and cuisines!

HEALTH POLICY AND MANAGEMENT

MPH/MBA

BBA, Finance, Macaulay Honors College, Baruch, 2012

- ♥ Associate-Analyst, Wells Fargo Securities: Chemicals Equity Research, 2016-2017
- ♥ Associate, Bank of Montreal Capital Markets: Healthcare Services Equity Research, 2012-2016

- ♥ I chose Berkeley because: It is a great location, a healthcare hub, class exemplifies the Defining Principles, and its reputation for academics.
- ♥ Professional- payor/provider strategy, private/public sector collaboration, social enterprises, learning about quality measurement
- ♥ Personal- cooking, community outreach, live music

MPH (11 Month)

MD, University of California, San Francisco, Medicine, 2015

- ♥ As a preventive medicine resident, I'm interested in how we can leverage digital health technologies to encourage healthy behaviors and improve management of chronic diseases. The Health Policy & Management track at UC Berkeley seems like the perfect place to explore these interests and also gain more foundational knowledge on population health management and US health systems.
- ♥ Interests: Former USA rugby player... now I take hospital stairs for exercise.

MPH/MBA

MS, Stanford University, Management Science and Engineering, 2010

BS, Cornell University, Operations Research and Information Engineering, 2008

- ♥ Consultant, End-to-End Analytics, boutique supply chain consulting firm, 2011-2017
- ♥ Summer Associate, The RAND Corporation, 2009
- ♥ Researcher, Palo Alto Medical Foundation Research Institute, 2010

- ♥ I chose Berkeley because I fell in love with the extremely welcoming and supportive dual MBA/MPH community and also wanted to stay in the Bay Area, a key entrepreneurial healthcare hub in the US.

MPH/MBA

BA, University of Chicago, 2013

- ♥ Accenture Strategy, Life Sciences, Strategy Consultant (2013-2017)
- ♥ Operation ASHA, Development Manager (2016-present)

- ♥ I chose Berkeley for the people, quality experiential education, and the diversity and inclusiveness of the program.
- ♥ Professional: Global health (especially infectious disease), responsible business, biotech, cleantech and especially solar industries
- ♥ Personal: Muay Thai (Thai Kickboxing), running, home cooking, inline skating

MPH

BA, University of California, Berkeley, Public Health & Integrative Biology, 2014

- ♥ Research Associate, Integrated Benefits Institute
- ♥ Children and Families Program Intern, Next Generation (now the Opportunity Institute)

- ♥ Professional: Intersection of public and private sector around health policy issues, policies targeting existing community health disparities, strategic management & public health knowledge management
- ♥ Personal: Traveling, Backpacking/Hiking/Exploring the outdoors, painting, obsessive stress baking/researching the perfect chocolate chip cookie recipe

--

Student Profiles: Second-Year Students

Degree Goal

Education

Employment

Why you chose Berkeley

Interests

MPH

BA, University of San Francisco, International Studies, 2012

- ♥ California State Assembly, Legislative Aide, 2014-2016
- ♥ California State Senate, Legislative Aide, 2013-2014
- ♥ Capital Fellows Program, California Senate Fellow, 2012-2013
- ♥ Professional: Affordable Healthcare, access to comprehensive health coverage, reducing healthcare costs, health policy, consumer protections.
- ♥ Personal: Cooking, food in general, traveling, hiking, watching a good movie/TV show, exploring new cities, politics, reading

MPH

BA Global Studies, UC Santa Barbara, 2013

- ♥ Legislative Policy and Analysis office at the National Institutes of Health, interning for California Representative Barbara Lee
- ♥ Grassroots advocacy and lobbying at the American Association of Colleges of Nursing doing
- ♥ Having grown up in the East Bay, Cal was always my dream school and I knew that I wanted to earn my Bachelors or Master's degree here. The cultural diversity, emphasis on social justice, and sunny weather are just some of the other reasons I knew Cal was the school for me.
- ♥ In my spare time, I enjoy seeing live music, learning about new cultures through eating delicious food and traveling, and obsessing over the 2016 Presidential election.

MPH

University of California, Santa Barbara

- ♥ Orange County Head Start 2014-2016
- ♥ ACES 2013-2014
- ♥ I chose Berkeley because of its distinguished faculty, student diversity, nice weather and good food.
- ♥ Professional: I have an interest in mental health, increasing access to quality healthcare and learning about preventative healthcare and disease management.
- ♥ Personal: In my spare time, I enjoy spending time with my dogs, cooking, watching Netflix, hiking and photography.

MPH/MBA

- ♥ Manager – Healthcare Practice at The Beacon Group
- ♥ I chose Berkeley to join a community of problem solvers with empathy.
- ♥ Professional: Digital health solutions (commercialization, scaling, and operations), increasing the accessibility of healthcare, chronic disease management, health outcomes transparency
- ♥ Personal: fly fishing, basketball, food & music

MPH

BA, Hendrix College, (1) Gender and Social Justice, (2) Sociology/Anthropology with a Sociology Emphasis, 2013

- ♥ Health Policy Advocate at the Southeast Asia Resource Action Center (Sacramento) 2014-2016
- ♥ High School Curriculum Trainer/Consultant at Leadership Education for Asian Pacifics (LA) 2015-present
- ♥ International Fellow at Taiwanese Association for New Immigrants and Migrant Workers (Shulin, New Taipei, Taiwan) 2013-2014
- ♥ Previous internships at Kizuna (LA), National Asian Pacific American Women's Forum (D.C.), and Breakthrough Collaborative (Atlanta)
- ♥ Professional: I want to create systemic health change by connecting the dots between community, policy, and research. Here to learn more about research.
- ♥ Personal: I'm a nerdy, social justice-y old soul that likes tea, dinner parties, alone time in the early morning, cooking/baking, the outdoors, and goats.

MPH/MBA

Harvard College, 2009

- ♥ TIBCO Software
- ♥ Athena Health
- ♥ I chose Berkeley because of its tightly knit community of passionate individuals clearly committed to goals beyond themselves. I am excited by the opportunity to study the intersection of business and healthcare at top schools in each field, with an emphasis on IT innovation and entrepreneurship, and in such close proximity to Silicon Valley.
- ♥ I am deeply passionate about the value well-integrated, user-friendly, and easily accessible electronic health records could bring to providers and patients – both through the power of their data to transform medical research and advancement and through improved access to patient information at the right time, in the right place, and in the necessary context. I am interested in UX and firmly believe that, like all technology, EHRs should be designed to work for the user, not the other way around. More recently, I have taken an interest in shifting my focus away from helping heal the sick to exploring business models and policy reform that might help keep our population healthy, starting with school meals and education.

MPH

BA, University of California, San Diego, Anthropology, Minor in Middle Eastern Studies, 2009

- ♥ USDA Food and Nutrition Service, Western Region: WIC Senior Program Specialist
- ♥ US Peace Corps, Morocco: Community Health Education Volunteer
- ♥ Professional: Innovation and optimization in access to healthcare and preventative services, particularly for underserved populations.
- ♥ Personal: I love to travel, cook and eat new things, scuba dive, do some middle-long distance running, some yoga, and I enjoy art—especially photography.

MBA/MPH

BS, University of California, Berkeley, Molecular Environmental Biology & Molecular Toxicology, 2012

- ♥ Walmart Home Office – Manager, Primary Care Services
- ♥ Safeway Corporate – Pharmacy Analytics
- ♥ Kaiser Permanente – Health IT Transformation & Analytics

- ♥ The location, people and food cannot be beat! I loved going to Berkeley for undergrad so much that I knew when I graduated that I wanted to return for grad school. The high caliber of Berkeley's faculty and students will not only challenge me, but be invaluable in my future
- ♥ Professional: Retail healthcare, Corporate Strategy, Biotech, Pharmaceuticals, Mass Merchandising, Affordable Healthcare
- ♥ Personal: New restaurants, beer gardens, relaxing near lakes, playing with animals, Game of Thrones

MPH/MBA

University of Pennsylvania, 2013

- ♥ Vera Solutions, Consultant
- ♥ Adolescent HIV/AIDS research and programming with Baylor College of Medicine in Mwanza, Tanzania

- ♥ Primarily drawn to the Berkeley MPH/MBA program for its unique attention to social impact, and connections to international development work. She was also swayed by the proximity to national parks, the gourmet ghetto, and year-round good weather!
- ♥ Professional: Application of private sector best practices to the public health space
- ♥ Personal: Hiking, adventurous eating, travel

MPH/MBA

Integrated MS, IIT Kanpur, Chemistry, 2011

- ♥ Novartis Pharmaceuticals, Hyderabad/New Jersey (Jan 2013 – Jun 2016)
 - Worked as a full-time data miner for marketing teams of US Oncology – assisted product managers in developing strategies for orphan drugs/rare diseases marketing
 - Evalueserve Pvt. Ltd., New Delhi (Jun 2011 – Dec 2012)
 - Worked as a data analyst and supported global clients across Healthcare, Telecom and Retail industries with analyzing customer data using CRM analytics

- ♥ I chose Berkeley-Haas because I was attracted to the school's culture. Interactions with students/alums were engaging and insightful - everyone was so giving of their time and seemed genuinely excited about the place. Another reason I chose Berkeley is because of the MPH/MBA program. I felt the dual degree program is tailored to my needs and goals – small class size, two summer internships, and the school's proximity to Bay Area healthcare/biotech firms.
- ♥ Professional: Become a healthcare consultant and help healthcare companies develop innovative solutions that can deliver better value for patients.
- ♥ Personal: Solving Rubik's cube, reading books, and watching movies.

HEALTH POLICY AND MANAGEMENT

MBA/MPH

- ♥ Clinton Health Access Initiative; Port-au-Prince, Haiti; 2015-2016
- ♥ Global Health Strategies; New York, New York; 2011-2015
- ♥ Berkeley's MBA-MPH program is far more integrated than the dual/joint degrees offered at other schools and will challenge me to explore the intersection of the business and health sectors every day. But ultimately it was the people at Berkeley who sold me – inspiring, ambitious, grounded, and so welcoming!
- ♥ Professional: Health systems, operations, and financing; women's reproductive health; HIV prevention; social business
- ♥ Personal: Cooking spicy food; baking anything chocolate; running; yoga; music, especially live; and (attempting!) Haitian dance

MPH

Bowdoin College, 2009

- ♥ Kellogg Capital Markets
- ♥ Hogar San Camilo
- ♥ MAP Pharmaceuticals
- ♥ Health Advances
- ♥ I chose Berkeley because I wanted to be surrounded by and learn from the highly qualified and diverse student body who shares my passion for healthcare and healthcare equality.
- ♥ Professional: Healthcare access for lower and middle-income classes, urban health systems in Latin America, HIV
- ♥ Personal: traveling, eating...everything, dancing, discovering new music, any beach activity, sports, and staying active

MPH/MBA

BS, Massachusetts Institute of Technology, Brain and Cognitive Sciences, 2011

- ♥ Patient-Centered Medical Home Coach, MGH and Partners HealthCare Population Health Management (2014-16)
- ♥ Research Coordinator, MGH John D. Stoeckle Center for Primary Care Innovation (2013-14)
- ♥ Small class, friendly community, well-integrated dual degree program, all the pine trees
- ♥ Professional: population health management, alternative payment models, quality improvement, diabetes, negotiation
- ♥ Personal: kettlebells, hiking, running, electro swing, soul music, flag football, travel

MPH/MBA

Harvard College, 2007

- ♥ Anacor Pharmaceuticals, Sr. Manager, Neglected Disease Research (2014-2016)
- ♥ SF Child Abuse Prevention Center, Strategic Partnerships Manager (2011-2014)
- ♥ Seneca Center, Community Treatment Center, Residential Counselor (2010-2011)
- ♥ Clinton Health Access Initiative, Pediatric HIV Analyst and Nutrition Program Manager (Zambia and India, 2007-2010)
- ♥ Professional: As a northern California native and Bay Area resident, I'm interested in looking at health policy and social enterprise that is rooted specifically in my Bay Area community and translating my experiences in global health to the community and regional level. Berkeley's strong ties to community development, public health, and legacy of social change both locally, nationally, and internationally made it an obvious choice!
- ♥ Personal: cooking big family dinners, backcountry backpacking and any kind of camping or hiking, bananagrams.

MPH

BA, University of Chicago, History, Philosophy, and Social Studies of Science and Medicine, 2013

- ♥ Branding Science: Consultant working with pharmaceutical companies to help launch products, help older assets recover market share, and perform market landscaping studies
- ♥ Triage Consulting Group: Consultant working with health systems to analyze their insurance reimbursement trends and optimize contracts with insurance companies to prevent underpayments
- ♥ Professional: Managed care, immigrant health, drug pricing, health equity
- ♥ Personal: Rock climbing, reading, hiking

MPH/MBA

BA, Electrical Engineering, United States Military Academy at West Point, 2007

- ♥ US Army Special Forces Officer
- ♥ I chose Berkeley because of its diverse, innovative culture that encourages pushing societal boundaries and redefining norms for the advancement of the community. Plus, you can't beat the campus's location and weather!
- ♥ Professional: Providing access to quality, affordable mental health care
- ♥ Personal: Scuba diving, international travel, hiking, snowboarding, triathlons, craft beer and drinks

MPH/MBA

- ♥ Innosight Consulting
- ♥ I chose Berkeley because of the culture and tradition of the school and program, the dual degree opportunity, and the great people I have come to know in exploring the school
- ♥ Personal: Cycling, traveling, reading, and just trying to find time to spend with my 3 kids.

MPH

J.D. University of Chicago Law School

M.A. University of California at Berkeley, Integrative Biology

B.A. University of Pennsylvania, Paleobiology

- ♥ Co-founding and co-managing a B2B beverage service company focused on logistics, compliance, financing and back-office processing
- ♥ Working as an attorney in pharmaceutical patent litigation and biotechnology transactional work.
- ♥ Professional: Policy and management as they relate to chronic disease and behavioral health issues; economics, decision-making and cross-institutional coordination; positive psychology and well-being.
- ♥ Personal: Music, food, politics

MPH

Reed College, 2010

- ♥ Oregon Health & Science University, Center for Health Systems Effectiveness, Research Assistant
- ♥ I chose Berkeley because of its strong quantitative emphasis and because my research interests align with much of the work done in the SPH.
- ♥ Professional: Alternative payment methods, Medicaid, ACOs
- ♥ Personal: Climbing (alpine and rock)

MPH

BS, UC Santa Barbara, Biology, 2012

- ♥ Clinical Research Associate, Duke Clinical Research Institute, 2015- 2016 (Antibacterial resistance clinical study monitoring)
- ♥ Research Associate, ID-FISH Technology, Inc. 2012-2015 (Infectious disease diagnostics technology R&D)
- ♥ I chose Berkeley for the school's location and connections in the Bay Area, in-state tuition, and UC Berkeley's "entrepreneurial ecosystem"
- ♥ Professional: Long-term care, health management, entrepreneurship.
- ♥ Personal: Traveling, playing soccer, yoga, hiking, camping, concert- going, and cooking

MPH/MBA

- ♥ Public Health, Research Assistant (2011-2013)
- ♥ Athena health, Quality Performance and Value Based Care (2013- 2016) I chose Berkeley for the MPH/MBA program, the Bay Area location, and the opportunity to be on the forefront of new healthcare delivery models.
- ♥ Professional: Change management in healthcare provider organizations. The intersection of new technologies and payment models.
- ♥ Personal: Classical music, long distance running, cooking

MPH

MBiochem, Oxford University, Molecular and Cellular Biochemistry

- Director of Research, Senior Equity Analyst for Healthcare, IT and Energy and also Co-founder - Highclere International Investors 2006- 2016 (a USD5bn global equity fund for small/mid-sized companies)
- ♥ Global reputation, Wife's family nearby, plenty of opportunity in the Bay Area for healthcare innovation and start-ups.
- ♥ Professional – Healthcare technology and software, improving the cost of healthcare, UK NHS/NICE, global health.
- ♥ Personal – learning languages (Japanese, Italian, Chinese, and German), photography, strategy games, food, and soccer.

MPH/MPP

BA, University of Virginia, Global Development Studies concentrating in Global Public Health, 2014

- Perls Research and Policy Fellow, Knowledge Ecology International
- ♥ Professionally, I am interested in drug pricing issues and improving access to affordable medicines.
- ♥ One of my favorite past-times is cooking. I also love spending time outdoors and am a big walker, runner, hiker, biker etc. I'm from the East Coast originally, and have lived in D.C. since graduating from UVA. My guilty pleasure is definitely watching the Bachelor/Bachelorette while eating popcorn and m&ms.

MPH/MBA

Williams College, 2012

- Analysis Group Inc. (2012-2016)
- ♥ I chose Berkeley because I wanted to get my MPH in an environment where people are willing to think up radical solutions to healthcare problems. I am also very excited to live in the Bay Area for the first time.
- ♥ Personal: Hiking, swimming, fancy cocktails.

MPH/MBA

BA, Wofford College, Finance & French, 2012

- ♥ Deloitte Consulting, Strategy & Operations Consultant
- ♥ I chose Berkeley for the terrific integration between the MBA and MPH programs

HEALTH POLICY AND MANAGEMENT

- ♥ Professional – Growth Strategy, Value-Based Care, Health Care Administration, Provider-Plan Integration
- ♥ Personal – Camping, gadgets/gizmos, home renovation, anything Shonda Rhimes, and home-brewing

MPH

BA, University of California, Berkeley, Interdisciplinary Studies, 2013

- ♥ Research Assistant/HIV Counselor, San Francisco Department of Public Health (SFDPH) Feb 2014-June 2016
- ♥ Youth Program Intern, The Center for Empowering Refugees and Immigrants (CERI) Sept 2013-Dec 2013
- ♥ Intern, Asian Americans for Community Involvement (AACI) June 2013-August 2013
- ♥ I chose UC Berkeley's School of Public Health because of their emphasis on social justice and improving health equity.
- ♥ Professional: improving delivery and access to care, reducing health disparities, health policy
- ♥ Personal: traveling, spending time with family and friends, my dog Hachiko

MPH

BA, University of California, Berkeley, Economics, 2011

- ♥ Lawrence Berkeley National Lab, Energy Analysis Environmental
- ♥ Impacts –Graduate Student Researcher
- ♥ Berkeley was my top choice for graduate studies, not only because of the great location and campus vibe, but also because both MPP and MPH programs are highly regarded for quality of education and research. Berkeley attracts a high caliber of students and faculty members and I am excited to be a part of this community. I am passionate about issues concerning zero waste, water quality, and the water-energy nexus. When I am not working or studying, you can find me exploring California, cooking and trying new foods, or hiking in Tilden

MPH/MBA

Brown University, 2012

- ♥ Health Leads, Families USA
- ♥ I chose Berkeley for its community of innovative, resourceful, visionary and pragmatic individuals committed to finding creative solutions to improve the health of people and populations -- and, the culture of collaboration and innovation that this community fosters.
- ♥ Professional: Social determinants of health, health and social innovation, health policy, the relationship between policy and industry, organizational behavior
- ♥ Personal: indoor cycling, board games, experimenting with new recipes in the kitchen.

MPH

HEALTH POLICY AND MANAGEMENT

University of California, Berkeley, BA in Political Science

- ♥ Senior Legal Assistant & Training Coordinator- Positive Resource Center 2008-2016
- ♥ Berkeley was a clear choice because for two main reasons. First, I was attracted to the Health Policy & Management concentration since it's the area of public health that I want to build a career in. And second, since I wish to continue serving communities in the San Francisco Bay Area, UC Berkeley's location is ideal.
- ♥ Professional: Low-income health coverage programs, public disability benefits, LGBT issues, HIV issues/advocacy, politics (local, state, and federal).
- ♥ Personal: Eating, anything epic (books, shows, and movies—think Lord of the Rings, Star Trek, and Game of Thrones), politics, trivia, board games, video games.

MPH/MBA

M.S. in Bioengineering at UCSD, 2011

- ♥ Consultant at ZS Associates
- ♥ Research Associate at Sequenom
- ♥ I chose Berkeley because:
 - MPH/MBA program
 - Culture fit
 - Location in the Bay Area
- ♥ Professional: Healthcare strategy, healthcare system
- ♥ Personal: Basketball, soccer, automobiles

MPH/MBA

BA, University of Michigan, dual degree in Business Management and Asian Studies, 2011

- ♥ After I graduated I moved to Kunming, China for a semester and worked as a translator for a local environmental protection NGO
- ♥ I chose Berkeley because I believe its MPH/MBA program provides me a great opportunity to strengthen the business skills I've acquired through consulting, gain a deeper understanding of the healthcare industry, and learn how to apply those skills to make a positive impact within healthcare
- ♥ Professional - Exploring different ways I can use my business background to improve public health, especially within the international development and healthcare provider strategy/operations spaces
- ♥ Personal - Keeping up with my Mandarin and Spanish, travelling, free- writing, hiking, biking, playing basketball or tennis, cooking, learning something new

MPH

BA, University of California, Berkeley, Public Health, minor in Public Policy, 2013

- ♥ Program Manager—Community Clinic Consortium of Contra Costa and Solano County—2013-2016
- ♥ Program Coordinator—Health Service Internship Program, UC Berkeley—2012-2013
- ♥ I chose Berkeley of its' emphasis on professional development, location, and relationships with various California based health organizations
- ♥ Professional: Access to healthcare/coverage, reproductive health policy, health system reform
- ♥ Personal: Hiking, camping, and cooking

MPH

BS, Carnegie Mellon University, Information Systems, Economics 2010

- ♥ Consulting Analyst at Accenture
- ♥ Senior Product Analyst at UPMC Enterprises

- ♥ I chose Berkeley because of its academic excellence, high tech hub, and good food.
- ♥ Professional: healthcare Technology, Innovation in Healthcare, International Health Policy, Managing Change
- ♥ Personal: travel, photography, food, and sustainability

Student Profiles: Third-Year Students

Degree Goal

Education

Employment

Why you chose Berkeley

Interests

MPH/MPP

BA, University of California, Berkeley, Public Health, minor in Global Poverty and Practice, 2011

- ♥ Research Assistant, Harder+Company Community Research, 2011- 2015
- ♥ Data Management and Epidemiology Intern, City of Berkeley Public Health Division, 2011
- ♥ From my first visit during Cal Day in 2007, I could tell that everyone at Berkeley has a passion for something and I wanted to be part of that sense of commitment and energy. I was excited by the opportunity to come back to the School of Public Health where there are so many people hard at work addressing important social justice issues that they truly care about.
- ♥ Professional - Community development, social determinants of health, health disparities, service-learning

MPH/MBA

Columbia University

- ♥ Location, incoming class size, and type of students. The start-up community in San Francisco is second to none
- ♥ Additionally, I was seeking a small class size where I felt I could really invest in my peers and also receive the personalized attention from faculty and the career management center as I navigated the path towards my next career move.
- ♥ Berkeley students all exemplify confidence without attitude. Students here have powerful goals and they help each other achieve them with sincerity, enthusiasm, and intelligence.
- ♥ Professional – Electronic Health Records, Meaningful Use, Wearable Technology + Digital Health, Corporate Social Responsibility
- ♥ Personal – traveling, tennis, interior design/architecture, electronic dance music

MBA/MPH

BS, Cornell University, Biological Engineering, 2009

- ♥ Johnson & Johnson, GOLD Associate (Global Operations Leadership Development Program)
- ♥ Johnson & Johnson, Global Supply Chain Associate
- ♥ Johnson & Johnson, Regulatory Affairs Associate
- ♥ After visiting Berkeley the first time I knew it was a community that would not only help me progress my career as a healthcare professional, but would also help me learn how to become a community leader. I was most attracted to how involved students are in a variety of social impact areas and the schools holistic approach to social impact.
- ♥ Professional – Health Economics and Outcomes Research, Improving health affordability and access
- ♥ Personal – Preventative medicine, increasing health literacy in underserved communities

MBA/MPH

Middlebury College, 2011

- ♥ Analysis Group
- ♥ Culture, location, joint degree (MBA/MPH), Haas Socially Responsible Investment Fund
- ♥
- ♥ Professional – Data analytics, social impact
- ♥ Personal - Running, downhill and cross-country skiing

MBA/MPH

BS, Biomedical Engineering, 2007

- ♥ US Navy- Nuclear Submarine Officer (2009-2012) and Deputy Theater Security Operation Director (2012-2014)
- ♥ Interested in biomedical innovation/entrepreneurship

MBA/MPH

BA, Georgetown University

- ♥ Assistant Vice President, Strategic Initiatives Georgetown University
- ♥ Consultant, Strategy and Operations, Deloitte Consulting LLP
- ♥ University-wide focus on entrepreneurship, innovation and social impact
- ♥ Depth of faculty expertise in aging and innovation
- ♥ Interdisciplinary curriculum, including an outstanding fully-integrated MBA/MPH program
- ♥ Professional – Aging, innovation, storytelling, organizational change management, promoting health and well-being
- ♥ Personal – Yoga, running, travel, spending time with my large family, dark chocolate, Impressionism

MBA/MPH

BA, Stanford University, International Relations, 2009

- ♥ Velano Vascular (Venture-backed Medical Device Startup), Commercialization Intern
- ♥ C1 Consulting (Life Sciences Consultancy), Senior Research Analyst
- ♥ VA Palo Alto Health Care System: Cardiac Electrophysiology (Health Economics and Outcomes Research), Research Associate
- ♥ I chose Berkeley for the integration of Management and Public Health, Berkeley-Haas' Defining Principles (especially "Beyond Yourself") and how students truly embody the principles, not just give them lip service, and the geographic proximity to innovation and the future of healthcare in the San Francisco Bay Area

MBA/MPH

BA, Claremont McKenna College, Environment, Economics & Politics, 2011

- ♥ Deloitte Consulting, Strategy & Operations – Consultant, 2011 – 2015
- ♥ Berkeley's close ties to Silicon Valley and its connections to the growing digital health world set the joint MBA/MPH program apart from other strong healthcare-oriented MBAs/dual degrees on the East Coast. Ultimately though, interactions with Berkeley students, faculty and staff made my decision – I was inspired by how authentic, down to earth, and passionate everyone was.
- ♥ Professional – digital health companies, focused primarily on: consumer-centered healthcare, population health solutions, and digital therapeutics
- ♥ Personal – mountaineering and backcountry skiing, environmental conservation, promoting equal opportunity for women in the U.S. and abroad

MBA/ MPH

BBA, Emory University, Finance and Accounting

- ♥ Deloitte Transactions and Business Analytics (2012-2015)

MBA/MPH

BA, Washington University in St. Louis

- ♥ John Snow, Inc / JSI Research & Training Institute, Inc.
- ♥ I chose Berkeley for its reputation as a driver in creative solutions to public health problems through research and its application, the integrated MBA/MPH program and health management focus, the program's global reach, and the interdisciplinary approach that incorporates social justice

MBA/MPH

BA, Dartmouth College, Economics, Geography, 2009 Kenyon College 2006

- ♥ Consultant, Fiftyfive5, Sydney Area, Australia, December 2014- present
- ♥ Senior Account Manager, Fiftyfive5, December 2013 – December 2014
- ♥ Account Manager, Fiftyfive5, June 2012 – December 2013
- ♥ Product Manager, Kantar Retail, July 2011 – July 2012

MPH (11 month - on leave until Spring 2018)

MD, Yale University School of Medicine, 2007

BA, Johns Hopkins University, 2001

- ♥ Internal Medicine Residency, University of California, San Francisco 2007-2010
- ♥ Consultant, World Health Organization, 2010
- ♥ Humanitarian Health Advisor, United States Agency for International Development, 2010-2012
- ♥ Clinical Instructor and Research Fellow, Pulmonary and Critical Care Medicine, University of California, San Francisco 2012- present

- ♥ I chose Berkeley because of its reputation for public health leadership and focus on health equity and social justice.
- ♥ Professional: implementation science, global health policy, tuberculosis, knowledge transfer
- ♥ Personal: spending time with my family, running, yoga, and exploring the outdoors.

MPH/MBA

BA, University of California, Davis, Economics and Communication, 2011

- ♥ Triage Consulting Group (2011 – 2015)
- ♥ Senior Associate (June 2013 – July 2015)
- ♥ Associate (September 2011 – June 2013)

- ♥ I chose Berkeley because of its culture of change, innovation, and diversity. Berkeley's culture provides the greatest opportunity for personal growth, meaningful relationships, and an impactful career in healthcare.
- ♥ Professional: Business strategy and health innovation
- ♥ Personal: Church, football, basketball, healthy cooking, and coffee.

Appendix 3

**HPM SUMMER INTERNSHIP
PLACEMENTS (2016-2018)**

Summer 2018 Selected HPM Internship Placements

Track	Internship Site
2 Year MPH	Kaiser Permanente – Complex Needs
2 Year MPH	Contra Costa Regional Medical Center
2 Year MPH	Genentech - Access Solutions
2 Year MPH	Genentech - Pricing, Contracts, Distribution
2 Year MPH	Covered California (2 students)
2 Year MPH	Contra Costa Health Services - Emergency Preparedness
2 Year MPH	CA Health Benefits Review Program
2 Year MPH	Kaiser Permanente, Redwood City
2 Year MPH	SMI
2 Year MPH	First 5, Alameda
2 Year MPH	National Center for Youth Law
2 Year MPH	Willis Tower Watson
2 Year MPH	National Institute for Public Health, Mexico
MPP/MPH	Cal Latinas for Reproductive Health
MBA/MPH	Gilead Sciences (3 students)
MBA/MPH	Genentech – (4 students)
MBA/MPH	Genentech – Managed Care Marketing
MBA/MPH	Claritas Rx (2 students)
MBA/MPH	Proteus Digital Health
MBA/MPH	Doximity (2 students)
MBA/MPH	Global Blood Therapeutics
MBA/MPH	Benton Dickenson
MBA/MPH	Skoll Foundation
MBA/MPH	Intuitive Surgical
MBA/MPH	Kaiser Permanente – Performance Excellence
MBA/MPH	Byte Foods
MBA/MPH	Intermountain Health
MBA/MPH	Sutter Health - CPMC
MBA/MPH	DaVita
MBA/MPH	Abbott Diabetes (2 students)
MBA/MPH	Deloitte (2 students)
MBA/MPH	BCG
MBA/MPH	McKinsey
MBA/MPH	HealthNet
MBA/MPH	Jacaranda Health (Kenya)

Summer 2017 Selected HPM Internship Placements

Track	Internship Site
2 Year MPH	Kaiser Permanente – Community Benefit
2 Year MPH	Contra Costa Regional Medical Center
2 Year MPH	Asian Health Services
2 Year MPH	Zuckerberg San Francisco General
2 Year MPH	Pacific Business Group on Health – Health Planning
2 Year MPH	San Francisco Department of Public Health
2 Year MPH	USAID – Washington DC
2 Year MPH	Kaiser Permanente – Internal Consulting
2 Year MPH	Manatt Consulting
2 Year MPH	Kaiser Permanente Health Innovation
2 Year MPH	Kaiser Permanente –Care Management Institute
2 Year MPH	Roche Diagnostics
MPP/MPH	Accenture
MBA/MPH	Gilead Sciences
MBA/MPH	Genentech - Global
MBA/MPH	Genentech – Managed Care Marketing
MBA/MPH	Claritas Rx
MBA/MPH	Proteus Digital Health
MBA/MPH	Kaiser Permanente - Quality and Equitable Care
MBA/MPH	Kaiser Permanente – Portfolio Management (IT)
MBA/MPH	Benton Dickenson Biosciences
MBA/MPH	Stryker Neurovascular
MBA/MPH	Genentech
MBA/MPH	Roche Diagnostics
MBA/MPH	The Permanente Medical Group – QOS
MBA/MPH	Kaiser Permanente - Medical Center Admin
MBA/MPH	Kurbo
MBA/MPH	Augmedix
MBA/MPH	Analysis Group
MBA/MPH	Draper Richards Kaplan
MPP/MPH	Varian Medical Services
MPP/MPH	McKinsey
MPP/MPH	Clorox Health Division
MPP/MPH	Health Fidelity

Summer 2016 Selected HPM Internship Placements

Track	Internship Site
2 Year MPH	Kaiser Permanente - Health Innovation
2 Year MPH	National Rural ACO
2 Year MPH	Alta Bates Summit Medical Center
2 Year MPH	San Francisco General Hospital Medical Center
2 Year MPH	Pacific Business Group on Health
2 Year MPH	San Francisco Department of Public Health
2 Year MPH	UCLA Fielding School of Public Health
2 Year MPH	City of Oakland
2 Year MPH	Sustainable Sciences Institute (Nicaragua)
2 Year MPH	Alta Bates Medical Center
2 Year MPH	Group Health Cooperative
MBA/MPH	Genentech - Global
MBA/MPH	Genentech – Pricing Contracting Distribution
MBA/MPH	Gilead Sciences
MBA/MPH	Gates Foundation
MBA/MPH	Abbott Diabetes
MBA/MPH	Native American Health Center
MBA/MPH	Doctors on Demand
MBA/MPH	Ideas42 (Nepal)
MBA/MPH	Kaiser Permanente - Performance Excellence
MBA/MPH	Kurbo
MBA/MPH	Omada Health
MBA/MPH	Genentech
MBA/MPH	Deloitte Consulting
MBA/MPH	The Permanente Medical Group – QOS
MBA/MPH	Kaiser Permanente - Medical Center Admin
MBA/MPH	Jiff
MBA/MPH	Tobira Therapeutics
MBA/MPH	UCSF - HCIT Division
MBA/MPH	India- Digital Health in Primary Care
MPP/MPH	Rona Consulting Group
MPP/MPH	California Healthcare Safety Net Institute
MPP/MPH	Kaiser Permanente- Performance Excellence
MPP/MPH	Health Fidelity